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The open network of specialized subscription, membership & event professionals

HORIZON PLANNING PREPARING FOR THE USERS OF THE FUTURE





THE YEAR IS 2024

All of us here today are in the business of providing specialist information whether that be through publications, events, data etc

Our lives in 2024 probably already look a little different to when many of us started out in this business...

JENNIFER SCHIVAS CEO, 67 BRICKS

WILL BAILEY HEAD OF PARTNERSHIPS, 67 BRICKS



THE YEAR IS 2034

This is Cleo, one of your key target users. She uses the information your company provides to perform her job.

Our expectations are shaped by the world around us, and in 2034, Cleo's world looks a little different...

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Technology has changed our lives



GenAl baked into most products and services



Human / Al augmented workforce

Niche online communities flourish



Immersive technologies mainstream



Even higher demands for personalisation, interconnection and speed

67 or 67 of 67 of





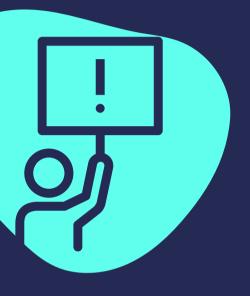
Reading / inputting text is not the default



Content at point of need over navigation to publisher platforms

Prompt>Answer replaces Search> Information

Publisher deals with major Al providers in place





Trust is paramount in a world of potential misinformation

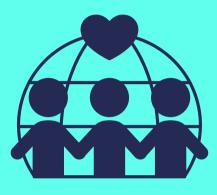
An interesting challenge for those in this webinar

Erosion of the direct relationship between information creator and user

In many cases your most direct user of the future will be a machine

VS.

An increasing societal trend towards greater personal interaction with content creators, trust in people over brands and seeking out niche communities

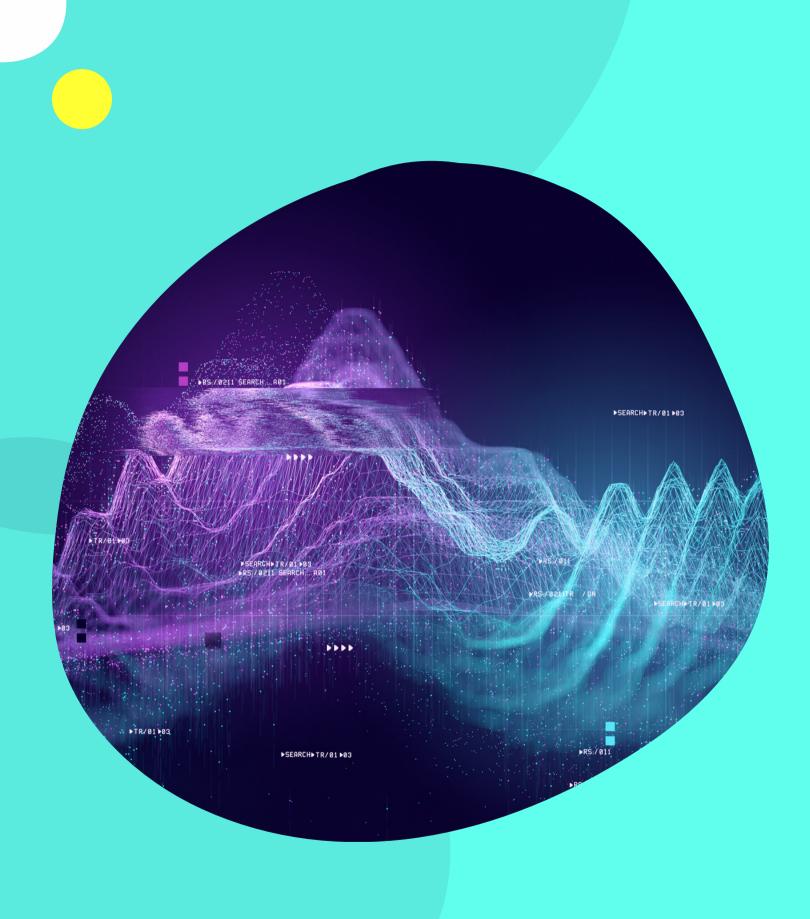




In 2034 the information sources Cleo relies on to do her job provide...

PRESCRIPTIVE INTELLIGENCE DELIVERED AT THE POINT OF NEED





WHAT DOES THE JOURNEY LOOK LIKE TO GET THERE?



PRODUCT DATA MATURITY MAP

START	STAGE 1: RAW CONTENT ASSETS	STAGE 2: PERSONALISED, GRANULAR CONTENT	STAGE 3: INSIGHTS & VALUE-ADD SERVICES	>> STAGE 4: PRESCRIPTIVE INTELLIGENCE DELIV AT THE POINT OF N
Process	Slow & constrained	Data-driven & feedback based	Fully collaborative	Agile & future-ready
People	Gatekeepers	User-led	Adding value	Al-enabled & fully empowered
Content / data	Siloed & descriptive	Content as data	Predictive data as a service	Prescriptive conte at point of need
Product	Value tied up in publications	Contextual & granular	Enhanced experiences	Intelligence anywhere

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VERED NEED

PRODUCT

- 'Print online' experience
- Standalone publications or events
- User has to do the work
- Sum total of value contained within raw content

- Long-form, siloed per product
- Inflexible, difficult to repurpose for multiple needs
- Descriptive in nature
- Tagging allows only high-level discovery

STAGE 1: RAW CONTENT ASSETS

PEOPLE

- Attached to historic role as publishers of content or producers of events
- Gatekeepers of curation and dissemination of information

- Slow to adapt
- Mostly manual

CONTENT / DATA

PROCESS

• Constrained by a fixed, traditional output





EXAMPLES

Many specialist business information organisations which require users to go in search of the information they need from within existing content assets

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RISKS

- Disconnected from broader digital experience
- B2B brand value constrained digital formats and focus on
 Value of first-party data their needs
- Value of first-party data limited
- No moat against new entrants
- Resource-intensive

MOVING TO STAGE 2

 Centre customers - decouple experience from traditional

 Ensure content and data is machine-readable, interoperable and accessible to enable innovation

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VERED NEED

PRODUCT

- Customers start to curate content / experience for their own needs
- Engagement at more points in the value chain newsletters, etc.
- Contextual information supporting trends in data
- In-event services layered on top of programs

CONTENT / DATA

- meet different user needs
- Al-ready

STAGE 2: PERSONALISED, GRANULAR CONTENT

PEOPLE

- Understand value to customers and why they come
- Think beyond traditional formats and about information as the product

Product siloes broken down, content and data reused to

Text, audio, video, events, numeric data (third-party,

proprietary, publicly available), people, training, etc.

treated as data points to be connected

PROCESS

• Opportunities for automation identified and rolled out Customer feedback and user behaviour data gathered, analysed and fed back into product development on a regular basis



EXAMPLES

- Enhesa Product / Chemical Watch
- FT mini-brands

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RISKS

- User experiences lagging behind broader consumer expectations
- Not engaging younger audiences
- Threats from less specialist aggregators with great tech



MOVING TO STAGE 3

- Deepen customer understanding and identify opportunities to create new services that reduce time to value
- Analyse usage data to identify common questions to automatically enrich content and data to answer questions

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VERED NEED

PRODUCT

- Automatically curated content serving answers from knowledge contained in multiple places
- Predictive analytics that deepen the story data tells customers and turn it into intelligence
- Repeatable consulting services or self-service insights based on queryable knowledge bases
- User experiences enhanced by GenAl

- Data as a service strategy content and data leveraged across the user journey (not just on your website)

STAGE 3: INSIGHTS & VALUE-ADD SERVICES

PEOPLE

- Reinvented as information product managers harnessing content assets to provide answers
- Commercial teams equipped and incentivised to sell product subscriptions
- Agile, open to change, excited by Al-enabled opportunities, empowered to evolve

CONTENT / DATA

• Predictive in nature, deriving new value and insights from combination of granular chunks

PROCESS

 Collaborative culture where business, content, product and technology work as one • First-party data and feedback fed into product development on a continuous basis





EXAMPLES

- BMJ Best Practice
- EIU Viewpoint
- Wood Mackenzie Lens
- Questex

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RISKS

- Looks great in our current information economy, but consumer expectations are not standing still
- Intelligence is becoming commoditised
- Delivery is still limited to text on screen

MOVING TO STAGE 4

- Think big how do AR, VR, frontier models, audio interfaces, etc. meaningfully transform your value to users?
- Lean further into niches to create communities around trusted content

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VERED NEED

PRODUCT

- Immersive technologies deliver content significant machine-processing between publisher and enduser
- Cleo is Al-enabled to harness content to create her own experiences

CONTENT / DATA

- innovation

STAGE 4 : PRESCRIPTIVE INTELLIGENCE DELIVERED AT THE POINT OF NEED

PEOPLE

- Actively scanning for opportunities to deliver further value
- Working in tandem with AI agents, empowering them to be creative

- LLM capabilities baked in

 Prescriptive, trusted, verifiable content which turns predictive insights into guided steps for Cleo to execute • Structured and managed in a way that enables further

PROCESS

• Part of a much broader customer value chain with

Flexible and agile enough to integrate new

technologies and adapt to new user behaviours

• Foundation for next 10 years of innovation

THE INFORMATION PROVIDERS WHO ⁶ ARE THRIVING IN 2034 HAVE ...

Understood that change is being driven by consumer experiences Addressed new markets / types of customer

Put a premium on reducing time to value Capitalised on the opportunities new technologies present

Deepened brand value



Got in at the ground floor during the last great technological disruption (i.e. this one!)

Created new pathways to increased retained revenues

Let's get started!

"No one gets our data quite like 67 Bricks. We found them to be a perfect fit"

> Scott Williams, VP Platform and Technology, De Gruyter

Book your Executive Diagnostic and plot a course into the future will.bailey@67bricks.com





Any questions?



BUILD YOUR FUTURE WITH US

